## MOTION BY SUPERVISOR YVONNE BRATHWAITE BURKE

MARCH 9, 2004

Over past several months King Drew Medical Center has been under intense scrutiny for its management of patient care. Most recently, this attention has focused on medication errors at the hospital.

All too often these types of problems result in finger-pointing among clinicians as to who is truly responsible for patient care, rather than ownership and solutions to the problem. While the direct day-to-day delivery of medications is the responsibility of pharmacy and nursing staff, ultimately it is the doctor who is responsible for the quality of care provided. However, it appears that, traditionally, physicians have not played an active day-to-day role in following the delivery of pharmaceuticals to patients once they have written the medication order. As the primary health care professional responsible for a patient's course of care, doctors can and should play an active role in overseeing the administration of these medications.

In this instance, King Drew Medical Center has taken an aggressive approach to reviewing the roles of all members of the patient care team – doctors, nurses, and

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MOTION BY SUPERVISOR YVONNE BRATHWAITE BURKE

PAGE TWO

**MARCH 9, 2004** 

pharmacists – and developing new policies and procedures that ensure that each one is

held accountable for the competent management of medication therapy, and ultimately

the delivery of patient care. This includes holding doctors accountable for ensuring their

treatment instructions for patients are properly followed. I am pleased King Drew

Medical Center has taken steps to significantly strengthen the checks and balances

associated with monitoring this critical aspect of patient care.

While attention has been focused on King Drew Medical Center, medication

errors occur far too frequently in the hospital environment. For this reason, it is

important that the Department of Health Services conduct a review of the care

processes and responsibilities at all of its hospitals and clinics to ensure that all clinical

staff are held accountable to actively participate in the management of patient care.

I THEREFORE MOVE THAT, the Board of Supervisors instruct the Department

of Health Services to:

1. Review and make any necessary changes to clinical protocols and

procedures related to medication management to ensure that responsibilities

are clearly delineated and fully integrated among all responsible clinical staff,

doctors, nurses and pharmacists.

2. Report back to the Board within 30 days on the result of this review and the

actions taken to achieve improved integration of medication management

among all responsible clinical staff.

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